

## Message Text

UNCLASSIFIED

PAGE 01 USUN N 00363 011755Z

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ACTION IO-14

INFO OCT-01 EUR-25 ISO-00 EB-11 AID-20 CIAE-00 DODE-00

PM-07 H-03 INR-10 L-03 NSAE-00 NSC-10 PA-04 RSC-01

PRS-01 SPC-03 SS-20 USIA-15 SAM-01 AF-10 ARA-16 EA-11

NEA-11 AGR-20 OMB-01 DRC-01 /219 W

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R 021716Z FEB 74

FM USMISSION USUN NY

TO SECSTATE WASHDC 2566

INFO USMISSION GENEVA

AMEMBASSY PARIS

AMEMBASSY ROME

AMEMBASSY VIENNA

AMCONGEN MONTREAL

UNCLAS USUN 363

PARIS FOR UNESCO

ROME FOR FAO

VIENNA FOR IAEA AND UNIDO

MONTREAL FOR ICAO

E.O. 11652: NA

TAGS: AORG UNDP EAID

SUBJ: UNDP - 17TH GOVERNING COUNCIL - ITEM 8 - SECTORAL

SUPPORT AND ADVICE FOR RESIDENT REPRESENTATIVES

1. UNDP GOVERNING COUNCIL JAN 24-25 CONSIDERED QUESTION OF  
SECTORAL SUPPORT AND ADVICE FOR RESIDENT REPS AND TOOK NOTE  
OF ADMINISTRATOR'S REPORT CONTAINED IN DP/19.

2. INTRODUCING ITEM 8, DEPUTY ADMINISTRATOR

PATEL SAID EXISTING ARRANGEMENTS WITH FAO AND UNIDO WOULD BE  
CONTINUED WITHOUT FORMAL AGREEMENT BUT WOULD BE KEPT UNDER  
REVIEW. UNDP, FAO AND UNIDO CONSIDERED THEMSELVES "PARTNERS  
IN DEVELOPMENT" AND WOULD MAKE NECESSARY CHANGES IN "SPIRIT  
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PAGE 02 USUN N 00363 011755Z

OF COOPERATION". UNDP WAS ALSO CONCERNED WITH IMPROVING COL-

LABORATION WITH OTHER EXECUTING AGENCIES AND HAD WRITTEN TO THEM CONCERNING IMPLEMENTATION OF GA RES 2975 (XXVII) RE IMPROVED COLLABORATION IN PROGRAMMING AND IMPLEMENTATION OF UNDP ASSISTANCE. INTERNAL WORKING GROUPS HAD BEEN SET UP AND VISITS HAD BEEN MADE TO AGENCIES TO ASSESS PROBLEMS AND DETERMINE POSSIBLE REMEDIAL ACTION. THERE HAD ALSO BEEN FRUITFUL DISCUSSIONS IN PROGRAM WORKING GROUP AND INTER-AGENCY CONSULTATIVE BOARD. AGREEMENT HAD BEEN REACHED WITH AGENCIES CONCERNING ACTION TO BE TAKEN IN FORMULATION, IMPLEMENTATION AND EVALUATION OF COUNTRY PROGRAMS. STEPS HAD ALREADY BEEN TAKEN TO DECENTRALIZE FURTHER THE PROJECT APPROVAL PROCESS, AND NEW TRIPARTITE ARRANGEMENT FOR PROJECT EVALUATION WAS DESIGNED TO ENSURE PERIODIC REVIEW OF ALL MAJOR PROJECTS.

3. SOME TWENTY DELEGATIONS AND REPS OF SEVEN EXECUTING AGENCIES SPOKE DURING EXTENSIVE DISCUSSION OF MEANS IN WHICH AGENCIES CAN BEST PROVIDE EXPERTISE REQUIRED BY RESIDENT REPS. WHILE MOST DELEGATIONS AGREED WITH ADMINISTRATOR'S CONCLUSION IN DP/19 THAT BETTER MANAGEMENT OF EXISTING RESOURCES AND ARRANGEMENTS, RATHER THAN SEARCH FOR A NEW SYSTEM, SHOULD PROVIDE SOLUTIONS TO MOST OF PROBLEMS INVOLVED, THERE WAS GENERAL CRITICISM OF STATEMENT IN REPORT THAT AD HOC MISSIONS APPEARED TO BE MOST PRACTICAL ALTERNATIVE TO PRESENCE OF RESIDENT ADVISORS. MANY DELEGATIONS SAW ROLE FOR SUCH MISSIONS IN PROVIDING ADVICE ON SPECIAL PROBLEMS BUT NOT AS SUBSTITUTE FOR RESIDENT ADVISORS WITH KNOWLEDGE OF LOCAL CONDITIONS.

4. VARIOUS DELEGATIONS CALLED FOR INCREASED CONSULTATIONS BETWEEN UNDP AND EXECUTING AGENCIES AT HEADQUARTERS LEVEL AS WELL AS INCREASED COORDINATION UNDER RES REPS IN FIELD. REPS OF UPU ITU ICAO UNESCO AND ILO STATED THAT THEIR AGENCIES HAD REORGANIZED IN ORDER TO FACILITATE WORKING RELATIONSHIPS WITH UNDP. LATTER TWO HAD ESTABLISHED REGIONAL BUREAUS AND SINGLE CHANNEL FOR LIAISON WITH UNDP.

5. REP OF UN/OTC STATED THAT DESPITE RECENT REORGANIZATION HIS AGENCY ONE OF MOST OVERTAXED EXECUTING AGENCIES. HE SUGGESTED THAT DIRECT EXECUTION BY UNDP OF PROJECTS COULD LEAD TO TRANSFER THERE OF SOME PROJECTS CURRENTLY BEING EXECUTED UNCLASSIFIED

UNCLASSIFIED

PAGE 03 USUN N 00363 011755Z

BY UN/OTC.

6. REP OF FAO EMPHASIZED MANAGERIAL AS WELL AS ADVISORY ROLE OF SENIOR AGRICULTURAL ADVISORS AND EFFORTS OF FAO TO PLAY ITS FULL AND PROPER ROLE IN COUNTRY PROGRAMMING.

7. REP OF UPPER VOLTA STATED HE GLAD TO HEAR THAT FAO SATISFIED WITH RELATIONSHIP WITH UNDP AND HOPED EVENTUALLY

TO HEAR SAME FROM UNIDO. UNIDO REP PRESENT BUT DID NOT INTERVENE IN DEBATE. REP OF UPPER VOLTA ALSO HOPED TO HEAR FROM UN/OTC WHY IT NOT BETTER ABLE TO HANDLE WORKLOAD. HE DID NOT BELIEVE OTC FUNCTIONS SHOULD BE TRANSFERRED TO UNDP.

8. RESPONDING TO INTERVENTIONS, DEPUTY ADMINISTRATOR STATED

THAT:

(A) CONSULTATIONS HAD BEEN HELD WITH FAO AND UNIDO IN OCTOBER AND IT HAD BEEN AGREED THAT ANY DECREASE (OR INCREASE) IN ADVISORS WOULD BE GRADUAL AND AFTER CONSULTATIONS WITH ALL CONCERNED. IF UNIDO NEEDED MORE THAN THIRTY ADVISORS, HOWEVER, FUNDS WOULD HAVE TO COME FROM SOMEWHERE OTHER THAN UNDP UNLESS COUNCIL SHOULD DECIDE OTHERWISE. UNDP WOULD DO BEST TO ENSURE THAT RELATIONS WITH UNIDO WERE BEST POSSIBLE.

(B) MOST EXECUTING AGENCIES NOW HAVE CENTRAL UNIT DEALING WITH UNDP. BUT FOCAL POINT IS NO SUBSTITUTE FOR VITAL SUBSTANTIVE LINKS.

(C) PROJECTS REQUIRING COOPERATION OF MORE THAN ONE AGENCY WERE NORMALLY EXECUTED BY UN/OTC BUT COULD BE EXECUTED BY UNDP IN COOPERATION WITH RELEVANT AGENCIES.

(D) HE DID NOT BELIEVE THAT TOO MUCH SECTORAL EXPERTISE WAS CONCENTRATED TO UNDP HEADQUARTERS. THERE WERE ONLY TEN TO TWELVE STAFF MEMBERS WHO MIGHT BE REGARDED AS TECHNICAL EXPERTS AND FIVE OR SIX WHO WERE QUALIFIED PROGRAM ANALYSTS. THIS WAS CERTAINLY NOT EXCESSIVE FOR A PROGRAM DISBURSING SOME \$300 MILLION ANNUALLY.

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